

INVESTOR PRESENTATION

Q3 2022 Performance

Nairobi, 15 November 2022

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Rounding differences

Please note that rounding differences may appear within the presentation.



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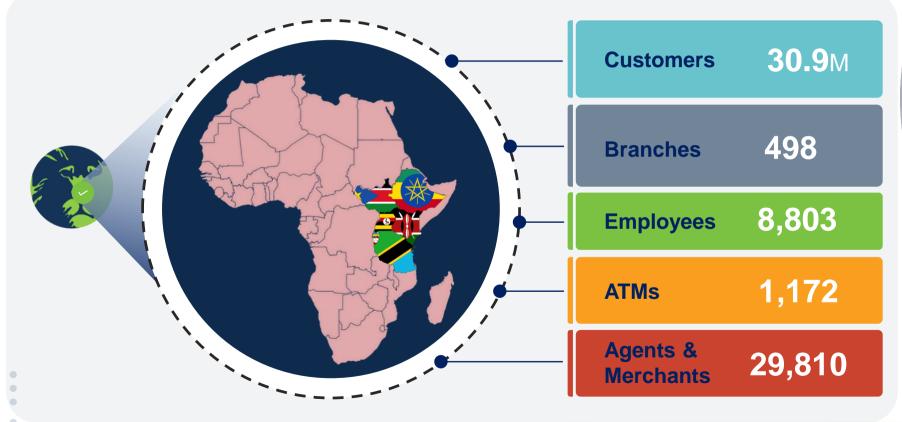
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Group Overview



Group Overview | Operating Environment | Financial Performance | Appendices

Our **wide regional footprint** enables us to facilitate seamless service, intra-regional trade and investment flows for our stakeholders.

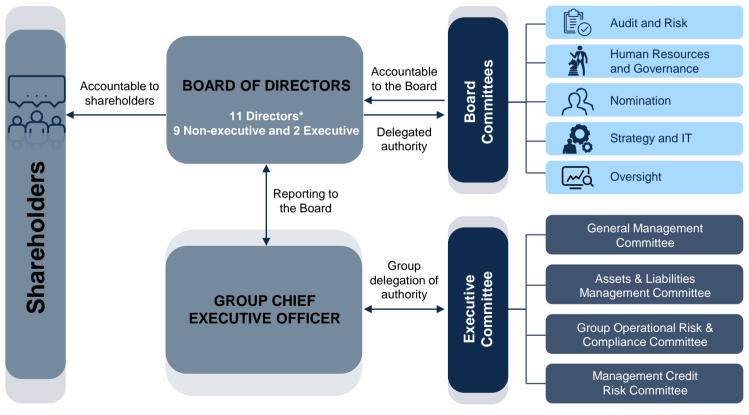


Appendices



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We create value supported by a **clearly defined governance structure** which provides for oversight, delegation and clear lines of authority.





KCB

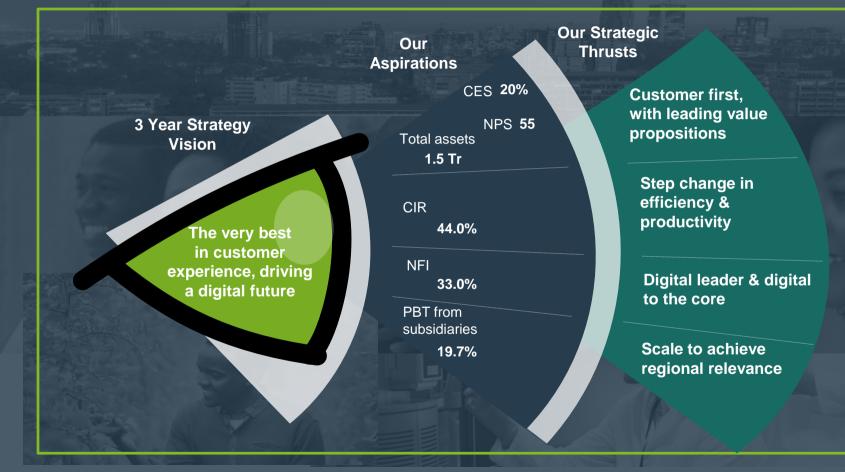
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Our senior management team mandated to ensure we remain well **positioned and responsive to** regional opportunities for growth.



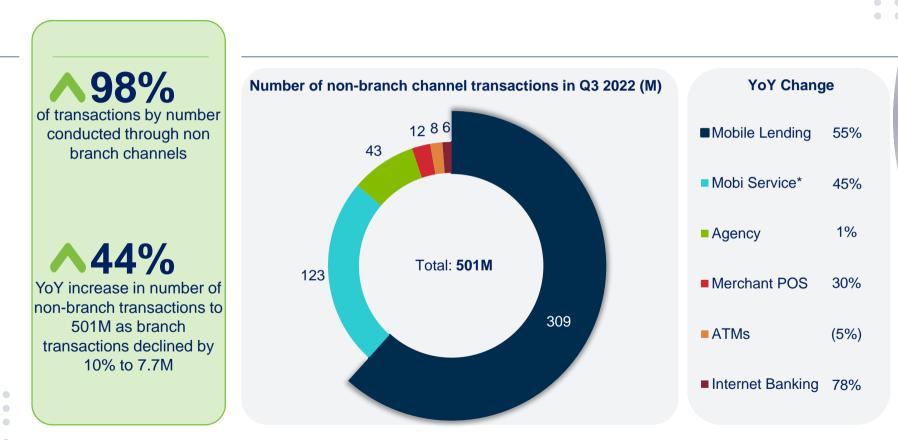


We are on track towards meeting our 2022 aspirations under the Beyond Banking strategy which is aimed at delivering exceptional customer experience and driving a digital future.

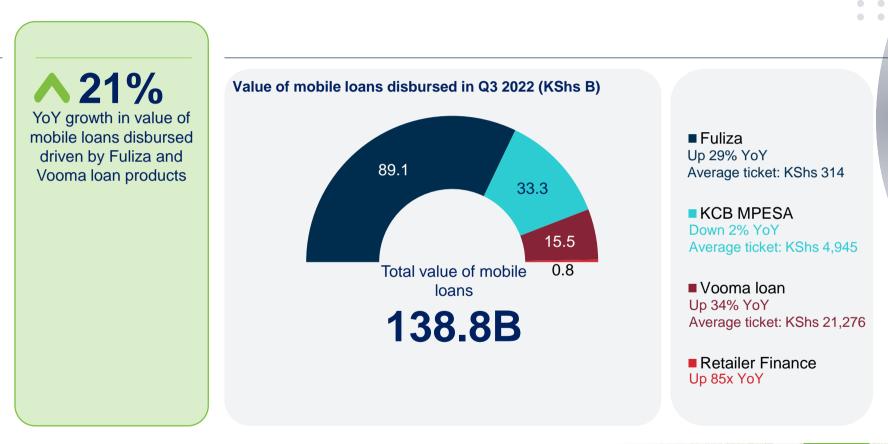


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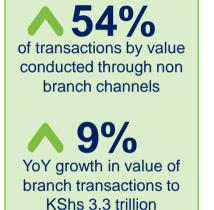
We have continued to enhance financial access through our digital channels which offer convenience and seamless service to customers.

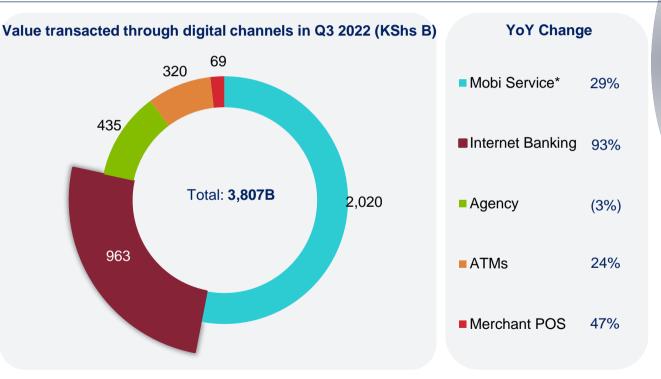


Consistent growth in the mobile lending book to personal customers and micro enterprises







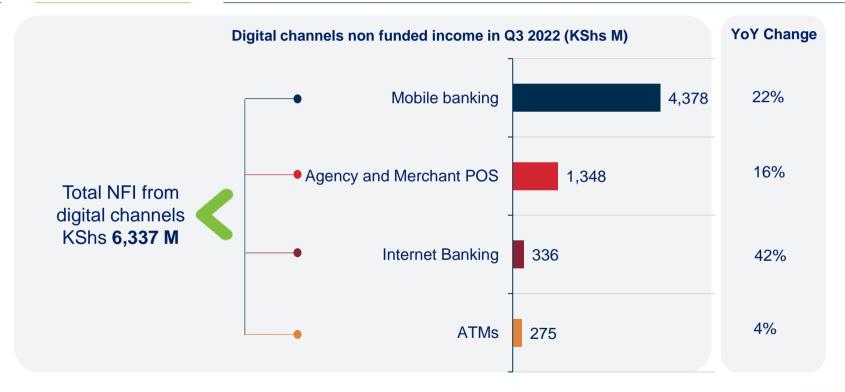


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Group Overview | Operating Environment | Financial Performance | Appendices

Non funded income (NFI) from **digital channels grew by 21%** supported by increased usage of internet banking, mobile banking and merchant POS transactions

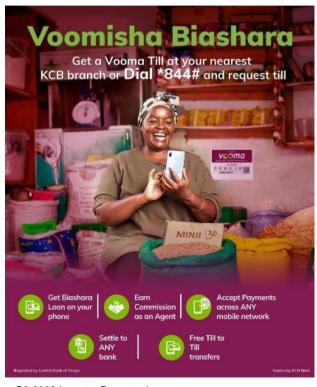


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We remain a digital ecosystem orchestrator through creating **trust** and **network-effect** by improving our • systems to upgrade the services on offer and reach to customers



>KShs 1 trillion transacted, driven by growth of active users and tills

1.3M wallets across the Vooma network774K Buy Goods merchantsOver 51K Agents

85x growth in value of retailer financing loans

Disbursement (KShs M)				
Q3 22	755			
Q3 21	9			





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BPR Bank Rwanda delivering integration benefits and positive return to the shareholders



- Upgrade and alignment of the core banking system to close in Q4 2022
- Rebranding of branches ongoing



- Full integration to result in cost synergies leading to a reduction in CIR which stood at 67% in Q3 2022
- Prudent management of the loan book led to a reduction in NPL ratio from 7.6% to 4.0%
- ROE stood at 15.9% in Q3 2022



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20% growth in total assets to KShs **86 billion** to become KCB's largest subsidiary outside Kenya



112% growth in profit before tax to KShs **2.4 billion** becoming KCB's second most profitable subsidiary



Focus on staff engagement and towards unifying into one KCB Group mindset through alignment of cultures



Looking to leverage on the larger scale post amalgamation to grow loan book, customer deposits and NFI in Q4 2022



KCB's entry into DRC through the acquisition of TMB draws closer

Both KCB and TMB shareholders have **approved the transaction**. Central Bank of Kenya has provided its approval while approvals are awaited from the COMESA Competition Commission and the central bank of DRC.

We expect to conclude the transaction by **Q4 2022**, and thereafter **consolidate** TMB's financials within the KCB Group results.

TMB is one of DRC's largest banks with **US\$1.5 billion in total assets.** It has a strong offering in Retail, SME, Corporate and Digital banking channels and over **110 branches** and numerous agency banking outlets spread across DRC.

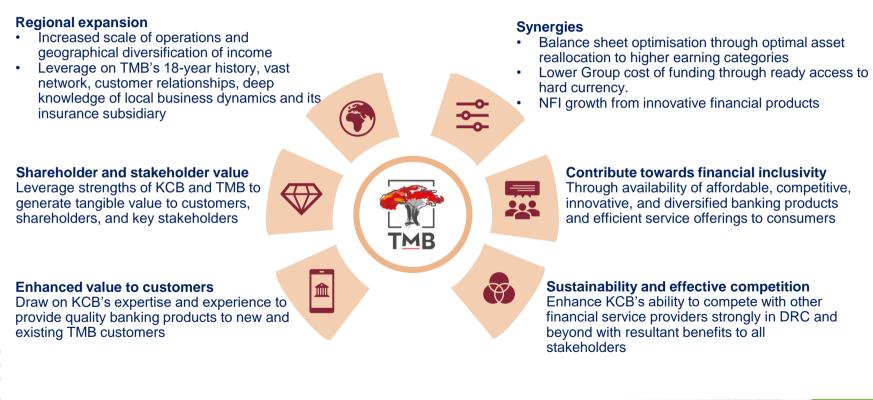
The acquisition gives us a strong headroom to accelerate our growth ambitions to deliver better **value for our shareholders** and drive for deeper financial inclusion.

It provides us with an opportunity to bank on the **immense trade opportunities** that comes with the **admission of DRC** into the East African Community (EAC). Currently, the Group has a presence in all the other six EAC countries which will enable us to **leverage on the synergies** that exist in our cross-border operations while maximizing our potential in this market.





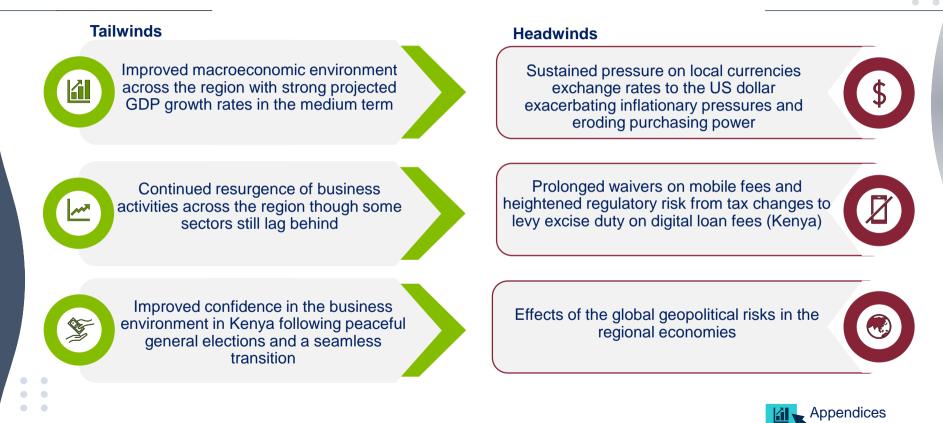
The acquisition of TMB will contribute positively to **KCB's growth and diversification objectives**. We anticipate the following key benefits:



Operating Environment



Operating environment characterized by currency depreciation and rising inflation, however we remain well positioned to navigate these challenges.



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Our sustainability agenda is hinged on building a future-proof **responsible business**



Sustainability at KCB means going beyond the normal operations of a bank in order to drive financial inclusion, economic growth, and environmental conservation while creating business impact.





ESDD KShs 191.6B in Q3 2022

By conducting an Environmental & Social Due Diligence (ESDD) assessment on our business activities, ongoing projects and potential projects, we determine the Group's potential social and environmental impacts and ensure we are on the right track.

To drive this, 5,442 staff trained on ESG and Climate Risk management.







Green lending 13.0% of the loan portfolio

As a member of the Net Zero Banking Alliance, we are keen on reducing our carbon emissions and achieving our Net Zero target by 2050. To achieve this, we have progressively grown our green lending portfolio. Our goal is to achieve positive impact on the environment while ensuring alignment with global best practices.



Group Overview | Operating Environment | Financial Performance | Appendices

Our targeted programmes under KCB Foundation drive the creation of shared value



Enterprise Development

- ✓ 42,024 beneficiaries engaged
- ✓ 18,870 beneficiaries trained
- ✓ KShs. 246M in loans disbursed to 647 businesses
- ✓ 5,168 business plans Developed
- ✓ 3,047 businesses incubated
- ✓ 918 construction toolkits issued
- ✓ 37,742 jobs created directly
- ✓ 64,936 jobs created indirectly

Strategic CSI

- ✓ KSHS 35M pledged for LPG financing to High Schools in Kenya, 8M disbursed as of Q3 2022
- ✓ KSHS 4.2M paid for 78 students in Schools fees
- ✓ KShs 228M advanced in form of support to needy and worthy causes under:
 - Environment, tree planting activities
 - Health and Humanitarian aid;
 - Educational needs such as donation of water tanks to schools

Education

- ✓ 3,558 High School Scholarships Awarded across 429 Schools
- KShs. 951M in fees Paid
- ✓ 99% Secondary School Completion Rate
- ✓ 84% Transition to University
- ✓ 59% of all beneficiaries from vulnerable backgrounds
- 265 Tertiary Scholarships Awarded, 249 are University Scholarships and 16 College Scholarship
- ✓ 10% of slots reserved for PWDs

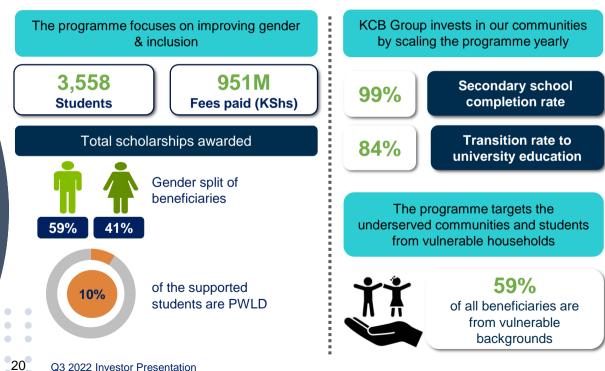
Agribusiness

- ✓ Over 200 livestock groups trained on governance and record management.
- 1,695 farmers trained on productivity.
- ✓ Supported infrastructure improvement for livestock markets and feedlot construction in 5 counties.
- ✓ KShs.140 million issued out as loans to 45 livestock groups (FPOs)
- ✓ Supported the development of livestock identification and traceability system, with 40,000 cattle tagged using RFID technology



We have tripled the annual high school scholarships provided and incorporated a university scholarship and apprenticeship programme







3.558 students have been successfully sponsored by the programme with 1,511 having completed with 2,047 still in school at various progression levels



We take pride in having consistently been rated and ranked among the **leading financial institutions** in the continent based on various parameters





Financial Performance



KCB

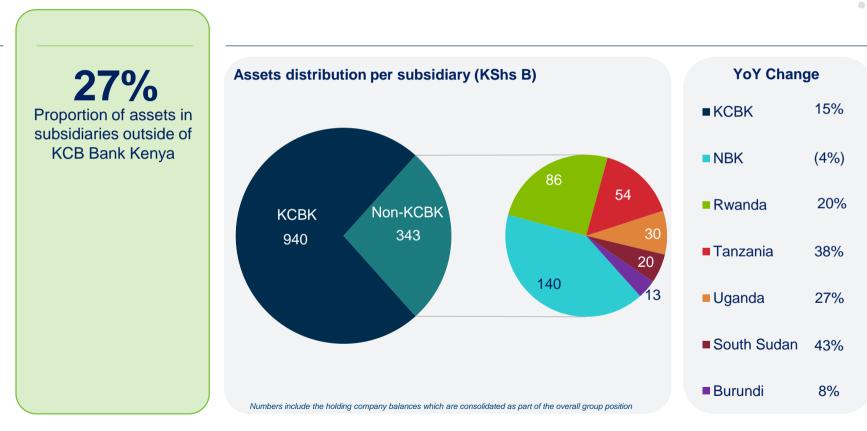
We registered a **14% balance sheet** growth driven by strong loan growth across all our businesses



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Amounts in KShs Billion

Our regional businesses continue to register meaningful growth and accelerate their contribution to the Group





We posted a strong growth in gross loans across all segments of the business

A 15% Growth in gross customer loans driven by improved lending in personal, building & construction and manufacturing sectors.



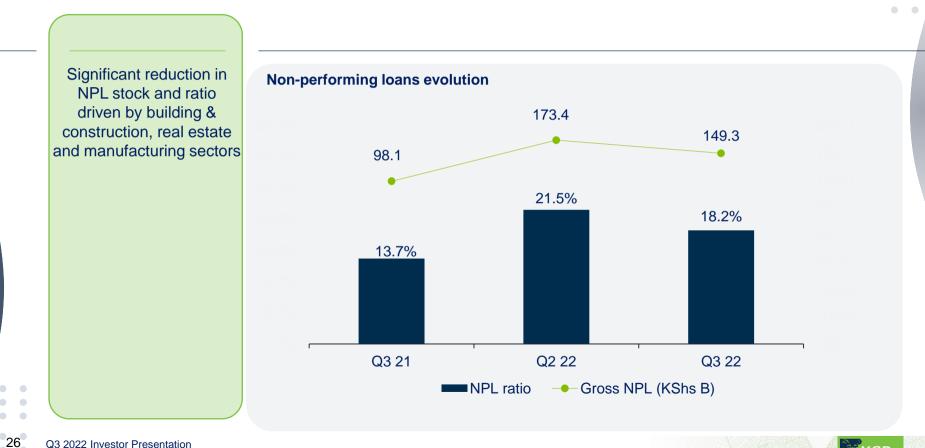
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Amounts in KShs Billion



NPL ratio **improved by 330bps** in Q3 as a result of concerted effort to bring down the stock of the nonperforming book especially in the KCB Bank Kenya and NBK businesses



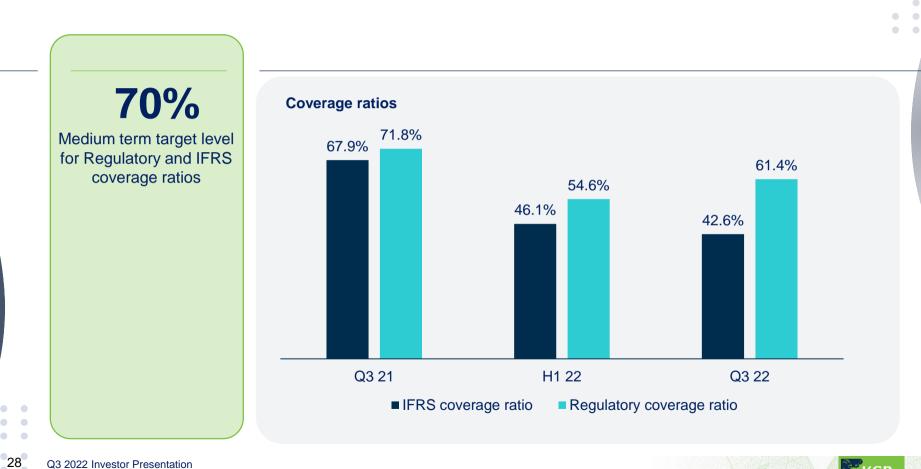




Significant improvement in asset quality in Q3 and further action on key accounts to be taken in Q4 with the primary focus being preservation of value for all stakeholders 15%-17% **NPL** ratios per segment 37.6% Target NPL for the FY2022 12.8% 6.3% 2.5% Reduction in Q4 to be driven by: CHECKOFF **SME & MICRO** MORTGAGE CORPORATE Fast tracking recovery ■ Q3 21 ■ Q2 22 ■ Q3 22 efforts Asset sale NPL ratios per subsidiary Write offs Debt externalization Q3 21 Q3 22 Rehabilitation 24.5% 19.8% 15.4% 5.6% 4.0% 3.2% 1.8% **KCB** Bank **KCB** Bank **KCB** Bank **NBK KCB** Bank **KCB** Bank **BPR Bank** Kenva South Sudan Uganda Tanzania Burundi 27



Regulatory and IFRS coverage ratios impacted by growth in the non-performing book





Assets yield down 20bps YoY to 10.0% due to the impact of loans and advances that migrated to NPL therefore suspending interest despite the growth in the loan book **∧11.7%** Loans and Govt. securities Yields vs Cost of funds Yields from Government 11.7% 277 securities improved, 10.9% contributing to the 252 funded income growth 10.4% 10.0% 759 652 3.0% 2.6% Q3 21 Q3 22 Q3 21 Q3 22 Government securities Yield on Loans — Yield on govt securities — CoF

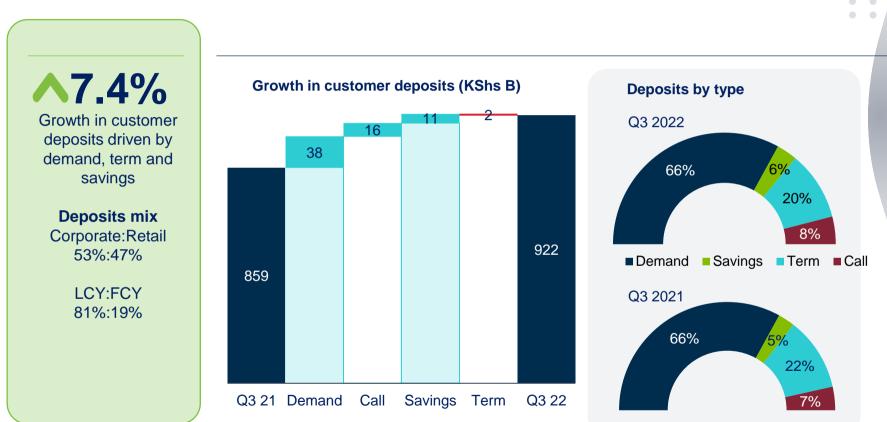
Amounts in KShs Billion

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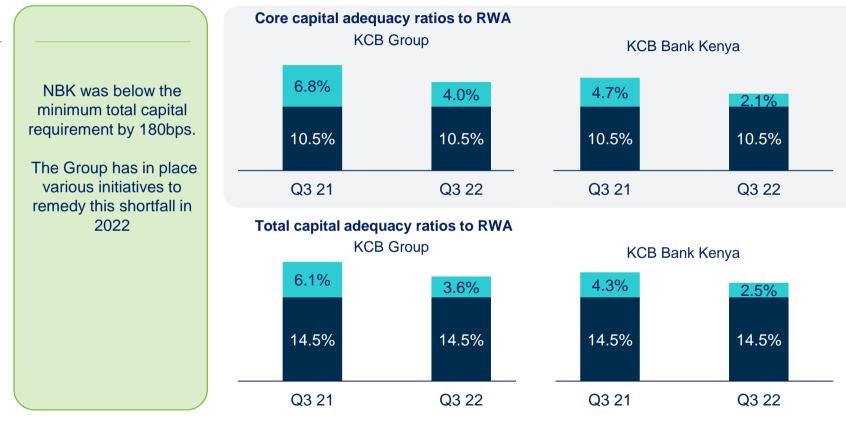


Customer deposits increase supported by 8.1% growth in Kenya and 6.4% increase across regional subsidiaries





Core capital positions across banking subsidiaries in the Group are adequate to support growth of risk weighted assets



Minimum statutory ratio

Headroom

KCB

YoY change

KCB

Revenue improved by 15.3% driven by non-funded income (NFI) from lending fees, forex and trade finance as well as funded income from investment in Government securities



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Amounts in KShs Billion

We continue to **consistently deliver value** to our shareholders with an ROE of **23.3%** and **KShs 3.213 billion** in interim dividends for 2022

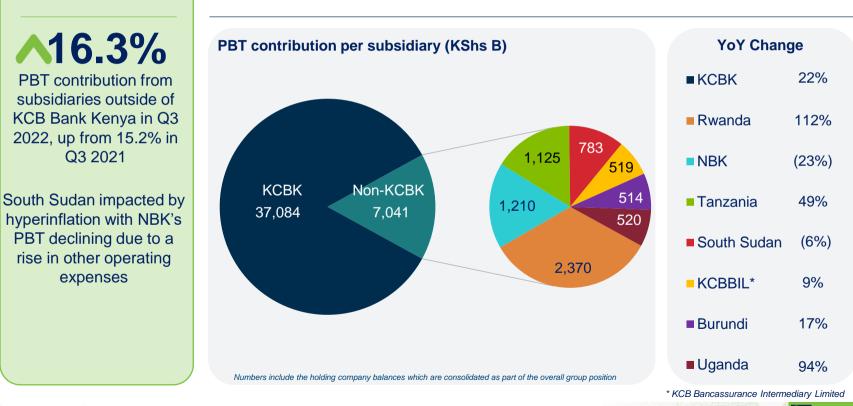
The Board of Directors recommend an interim dividend of **KShs 1.00** per share, to be paid on or about 13 January 2023, to shareholders on the register of members at the close of business on 8 December 2022.



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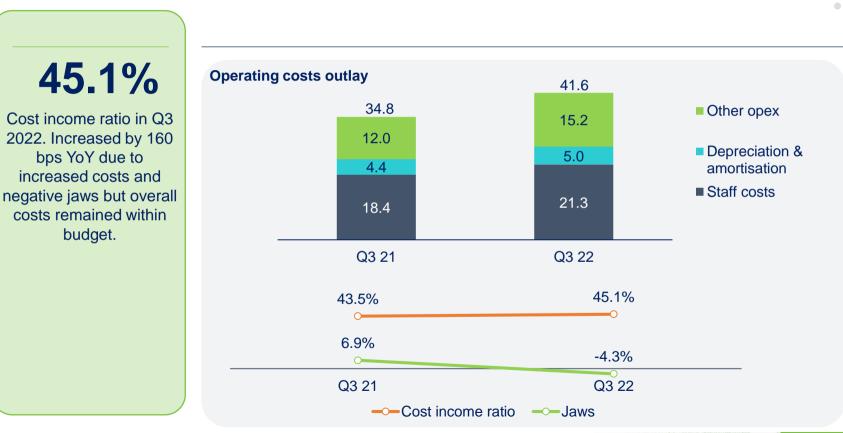
Subsidiaries outside of KCB Bank Kenya increased their **PBT by 30% YoY,** driven by Rwanda, Uganda and Tanzania businesses.





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Operating costs grew by 19.6% driven by the BPR amalgamation activities, increased spend on customer acquisition initiatives, investments in technology and increases in overall staff remuneration





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Amounts in KShs Billion



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We are on track towards meeting our 2022 targets across key parameters





U4 Appendices



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Overview of key financial ratios

	KCB GRO	UP		Q3 2	2022
Q3 21	FY 21	H1 22		KCB Kenya	KCB Group
22.0%	22.4%	23.0%	Return on average equity	26.3%	23.3%
43.5%	44.0%	45.7%	Cost to income	37.5%	45.1%
13.7%	16.5%	21.5%	Gross NPL to gross loans	19.8%	18.2%
72.0%	60.0%	54.6%	NPL regulatory coverage	56.3%	61.4%
21.6%	21.3%	22.5%	Debt to equity	37.9%	33.4%
29.4%	28.5%	32.1%	Non funded income (NFI) to total income	32.8%	33.2%
28.6%	25.3%	21.8%	Mobile NFI to total fees and commissions	34.8%	25.8%
2.6%	2.8%	3.0%	Cost of funds	2.8%	3.0%
7.6%	7.6%	7.0%	Net interest margin	7.5%	7.0%
2.0%	2.0%	1.2%	Cost of risk	1.2%	1.4%
75.9%	80.7%	80.4%	Net loans to deposits ratio	85.2%	82.3%
22.6%	24.2%	23.5%	Government and other securities to total assets	20.4%	21.7%
12.4%	13.5%	20.3%	Growth of net loans and advances	13.6%	16.4%
11.2%	9.1%	15.6%	Growth of customer deposits	8.0%	7.4%



Summary statement of financial position as at 30 September 2022

		KCB Group		KCB B	KCB Bank Kenya	
KShs Billion	Q3 21	Q3 22	Y-O-Y Change	Q3 21	Q3 22	Y-O-Y Change
Cash and balances with central bank	68.1	73.1	7%	56.5	60.0	6%
Balances with other institutions	60.1	62.4	4%	16.3	25.5	56%
Investments in Government & other securities	252.4	277.1	10%	165.2	191.8	16%
Net loans and advances	651.8	758.8	16%	511.3	581.0	14%
Fixed assets	31.9	33.3	4%	19.9	22.5	13%
Other assets	58.2	71.6	23%	49.5	58.6	18%
Total assets	1,122.5	1,276.3	14%	818.8	939.6	15%
Customer deposits	859.1	922.3	7%	631.3	682.0	8%
Balances due to other banks	26.6	32.7	23%	4.3	13.4	213%
Long-term debt	35.3	62.7	78%	33.1	53.9	63%
Other liabilities	37.1	68.4	84%	26.8	48.1	80%
Total liabilities	958.1	1,086.1	13%	695.5	797.4	15%
Shareholders' equity	163.0	187.8	15%	123.4	142.2	15%
Total liabilities and equity	1,121.1	1,276.3	14%	818.8	939.6	15%



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Summary statement of Profit or Loss for the period ended 30 September 2022

	KCB Group			KCB Bank Kenya		
KShs Billion	Q3 21	Q3 22	Y-O-Y	Q3 21	Q3 22	Y-O-Y
		Q3 ZZ	Change	Q5 2 1		Change
Interest income	73.5	83.5	14%	56.9	61.0	7%
Interest expense	(17.1)	(21.9)	28%	(11.9)	(15.2)	28%
Net interest income	56.4	61.6	9%	45.0	45.8	2%
Foreign exchange income	4.5	8.4	86%	2.5	6.3	148%
Net fees and commissions	14.5	17.0	17%	11.0	12.6	14%
Other income	4.5	5.2	15%	3.1	3.5	15%
Non-funded income	23.5	30.6	30%	16.6	22.3	34%
Total Income	79.9	92.1	15%	61.7	68.2	11%
Total operating expenses	(34.8)	(41.6)	20%	(23.2)	(25.6)	10%
Loan impairment	(9.3)	(7.3)	(22%)	(8.0)	(5.5)	(31%)
Profit before tax	35.8	43.3	21%	30.5	37.1	22%
Tax expense	(10.6)	(12.7)	20%	(9.1)	(10.8)	18%
Profit after tax	25.2	30.6	21%	21.4	26.3	23%



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Key operating data

	Q3 2021	FY 2021	H1 2022	Q3 2022
KCB Footprint				
Branches	491	492	494	498
Number of Customers (Million)	25.9	28.4	30.1	30.9
ATMs	1,154	1,178	1,168	1,172
Agency outlets	18,655	16,441	18,156	21,176
POS/Merchant outlets	8,716	8,685	8,946	8,634
Total number of employees	8,373	8,538	8,877	8,803
KCP Share Information				
KCB Share Information	40.44	40.04	40.45	40.04
Earnings Per Share (KShs)	10.44			
Dividend Per Share (KShs)	1.00			1.00
Number of issued shares (Million)	3,213	3,213	3,213	3,213
Number of shareholders	193,218	193,274	193,190	193,430
Period-end share price (KShs)	46.75	45.45	38.65	41.45
Market capitalization (KShs Billion)	150.2	146.1	124.2	133.2
FX Rates				
KShs/US\$ exchange rate (period-end)	110.49	113.14	117.83	120.73

Notes

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1 Includes 533 partner ATMs which KCB customers have access to at no extra charges



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KCB regional footprint and key macros as at 30 September 2022

		Kenya ¹	Tanzania	South Sudan	Rwanda ²	Uganda	Burundi
KCB Footprint							
Branches		297	15	14	152	14	6
ATMs		519	17	3	77	15	8
Agency outlets		19,550	354	44	711	347	170
POS/Merchant outlets	6	7,685	530	19	103	219	78
Total number of empl	oyees	6,814	293	166	1,109	280	140
of whic	ch:FTE	5,366	279	166	1,099	256	140
	PTE	1,448	14	-	10	24	
Operating environm	ent						
GDP growth	2021	7.5%	4.9%	5.3%	10.9%	6.7%	3.1%
	2022 projection ³	5.3%	4.5%	6.5%	6.0%	4.4%	3.3%
Inflation rates	Sep-21	6.9%	4.0%	5.1%	(3.2%)	2.2%	10.5%
	Sep-22	9.2%	4.8%	(4.3%)	23.9%	10.0%	20.9%
Movement in currency	y/USD (Q3 21 to Q3 22)	(9.7%)	(0.5%)	(53.0%)	(4.4%)	(9.0%)	(2.9%)
Central Bank rates	Sep-21	7.0%	5.0%	12.0%	4.5%	6.5%	6.0%
	Sep-22	8.3%	5.0%	15.0%	6.0%	9.0%	7.0%
Current account balance/GDP							
	2021	(5.2%)	(3.3%)	(2.7%)	(10.9%)	(8.3%)	(13.4%)
	2022 projection ³	(5.9%)	(4.4%)	8.6%	(12.6%)	(8.0%)	(14.9%)
	2023 projection ³	(5.6%)	(3.9%)	2.1%	(11.7%)	(10.2%)	(14.1%)

Notes

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1 Kenya footprint are consolidated data for KCB Bank Kenya and NBK.

2 Rwanda footprint post amalgamation of KCB Bank Rwanda and BPR to form BPR Bank Rwanda Plc with effect from 1 April 2022.

3 Projections as published by the IMF in its October 2022 World Economic Outlook.



Shareholding as at 30 September 2022

Shareholders per category

Category	Number of shareholders	Number of shares	% Shareholding
Local Institutional Investors	6,672	2,075,974,830	64.60%
Local Individual Investors	186,089	842,606,118	26.22%
Foreign Investors	669	294,881,867	9.18%
Total	193,430	3,213,462,815	100.00%

Major shareholders

Entity	Number of shares	% Shareholding
Cabinet Secretary to the Treasury of Kenya	635,001,947	19.76%
National Social Security Fund	291,349,792	9.07%
Stanbic Nominees Ltd A/C NR3530153-1	129,297,900	4.02%
Standard Chartered Kenya Nominees Ltd A/C KE004667	64,789,541	2.02%
Kenya Commercial Bank Nominees Ltd A/C 927B	63,984,400	1.99%
Babla Sandip Kana Sinh:Babla,Alka Sandip	29,514,900	0.92%
Standard Chartered Nominees A/C 9688	29,013,023	0.90%
Babla Sandip Kanaksinh: Karsandas	28,250,100	0.88%
Standard Chartered Nominees Non-Resd. A/C KE10085	27,574,726	0.86%
Solanki, Chirag Menesh: Solanki, Kalavati Menesh	22,000,000	0.68%
Total	1,320,776,329	41.10%

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Company information



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Stock listing

Primary Nairobi Securities Exchange Trading symbol: KCB

Cross listing Dar-es-Salaam Stock Exchange Uganda Securities Exchange Rwanda Stock Exchange





Share registrars Image Registrars Limited 5th Floor, Absa Towers Loita Street P. O. Box 9287 – 00100 Nairobi, Kenya kcbshares@image.co.ke

Auditors

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THANK YOU

Inclusion in February